Emergency Operations Center (EOC): UK START Team [Screening, Testing and Tracing to Accelerate Restart and Transition]

Guiding Principle:
- To return to a safe and healthy campus as quickly as possible that sets the institution on a transition course to thrive.

Concept of Coordination:
- UK HealthCare (UKHC), UK Research, UK Facilities Management and other areas are planning for a return to safe and reinvented normal operations. In addition, three Scenario Planning Teams (SPTs) are generating conceptual plans to address four contingencies for core academic and student support operations: Normal Start, Delayed Start, Hybrid Start and Fully Online. Unit plans and plans from the SPTs will be coordinated and supported by the EOC through the 19 EOC workstreams. Essential to any plan toward our reinvented normal operations is the health and safety of our patients, health care providers, faculty, staff, students and our local community. A plan to address health and safety must underlie all scenario plans and be coordinated at an institutional level through the EOC.

Goals:
- To create defined strategies toward return to safe operations under each contingency and to address the distinctive needs of each unit including (1) COVID-19 infection screening and testing; (2) COVID-19 antibody testing; (3) isolation (PPE and social distancing) (4) contact tracing; and (5) quarantine strategy.
- To create approved methodologically rigorous protocol(s) with properly powered specific aims to answer key questions regarding decisions based on serologic testing.
- To prioritize the safe return to reinvented normal operations for our patients and students and those who directly serve them—our health care providers, faculty and staff.
- **Stretch Goal**: Assuming effective and clinically-proven strategies for safe return to reinvented normal operations can be efficiently implemented across UK, determine whether and how the University for Kentucky can serve the entire Commonwealth by providing START services beyond UK. The services could be targeted to other health care enterprises, public schools, other Kentucky institutions of higher education, local governments, UK business partners and/or Kentucky businesses.

Deliverables:
- A template that contemplates all elements of START and that can provide a high-level overlay of health and safety to the EOC and unit plans.
- An IRB-approved screening protocol to answer key questions that guide decisions related to a safe return to normal operations.
- More detailed plans for implementing START that are specific to units or functions, as initial, individual unit/function plans are surfaced.
• START plans that address each of the four contingency plans for core academic and student operations described above.

• Progress reports, delivered through the EOC liaison.

• Initial deadlines: High-level template mid-May; specific plans to address four contingencies due end of May

Team Leadership and Membership:
• Team Leader: Bob DiPaola, Dean, College of Medicine

• Proposed membership:
  o Darrell Jennings (Pathology and Laboratory Science)
  o Becky Dutch (Virology)
  o Derrick Forester (Infectious Disease)
  o Susanne Arnold (Markey Cancer Center-Clinical Trials)
  o Jill Kolesar (Pharmacy)
  o Donna Arnett (Public Health)
  o John Philips (UKHC Ambulatory Operations)
  o Heidi Weiss (Biostatistics)
  o Ian McClure (Office of Technology Commercialization)
  o Brian Nichols (Information Technology Services)
  o Colleen Schwartz (UKHC Hospital Operations)
  o Captain Evan Ramsay (UKPD and EOC Liaison)

• Membership is ultimately determined by Dean DiPaola as he evaluates needed expertise and perspective for the team.